



Svein Kjerstad

*is awarded the designation Certified ScrumMaster
on this day, **November 15th 2011**, for completing
the prescribed requirements for this certification and
is hereby entitled to all privileges and benefits
offered by the Scrum Alliance, Inc.*



[MEMBER: 000163542] [EXPIRES: 17 Nov 13]

A handwritten signature in blue ink, appearing to read "Jeff Rubin".

Certified Scrum Trainer

A handwritten signature in black ink, appearing to read "Mike Cohn".

Chairman of the Board